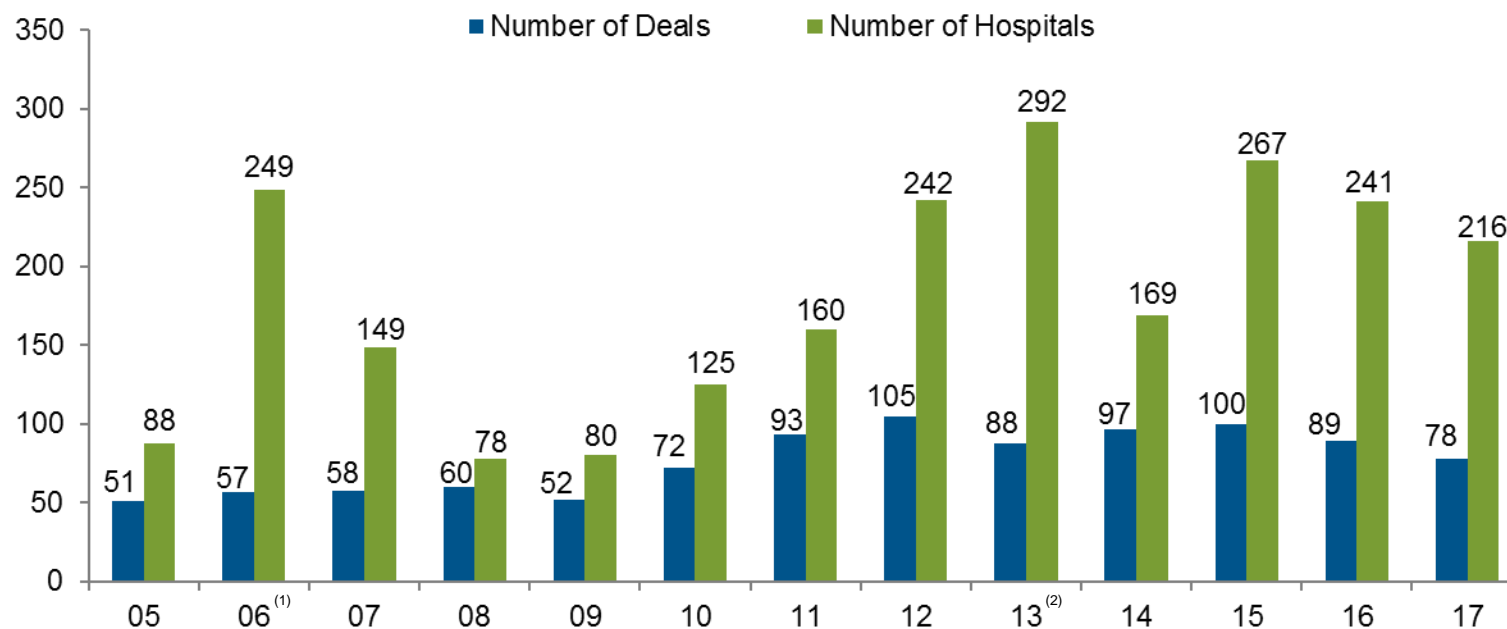


## Chart 2.9: Announced Hospital Mergers and Acquisitions, 2005 – 2017



Source: Irving Levin Associates, Inc. (2018). *The Health Care Services Acquisition Report*, Twenty-Fourth Edition.

(1) In 2006, the privatization of Hospital Corporation of America, Inc. affected 176 hospitals. The acquisition was the largest health care transaction ever announced.

(2) In 2013, consolidation of several investor-owned systems resulted in a large number of hospitals involved in acquisition activity *Chart 2.10 in 2009 and earlier year's Chartbooks..*